

# ACQUIRING THE RIGHT INVENTORY

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President

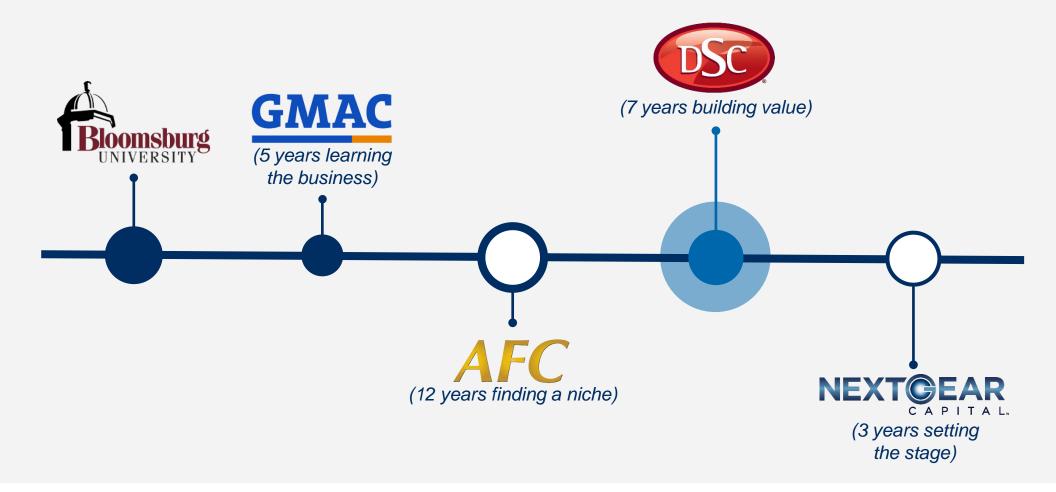
NEXTGEAR

C A PITAL



## **Backgrounded in the Industry**

27 years in the floor plan industry



## **NextGear Capital**



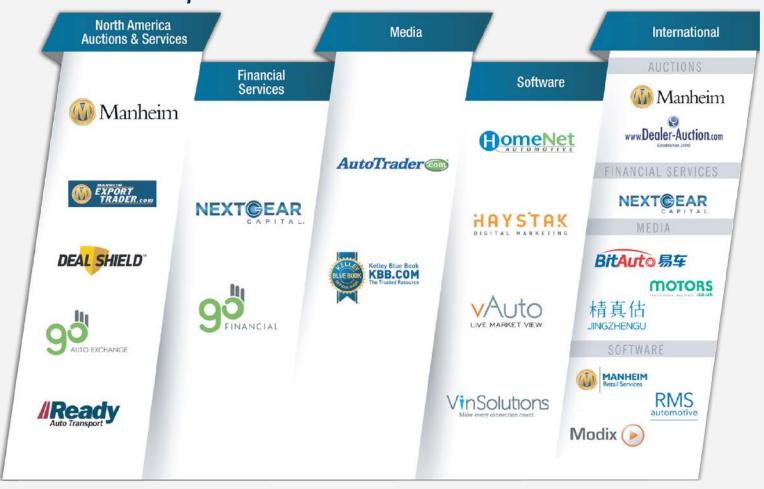
### **Cox Automotive**

24,000 employees strong

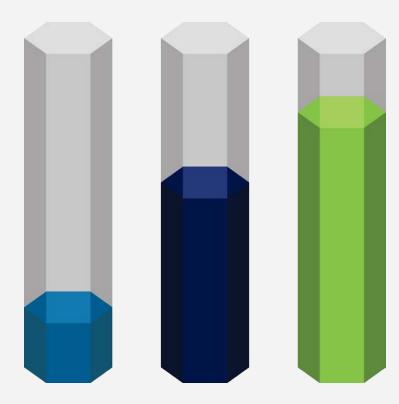


### **Cox Automotive**

NextGear Capital leads the Financial Services Division



#### **Economic Outlook**



Sources: Cox Automotive Consulting

- Positive trends in 2014
- 2014's employment growth was the highest since 1999
  - 50 consecutive months of employment growth
- Payrolls set to show steady, slow growth in 2015
- Jobless claims at an all-time low

## **NextGear Capital 2015 Economic Growth**

\$15 Billion in Sales to 22,000 unique dealers

Call Center
Ended the year
taking 599,628 calls

**1**20%

Customer
Relationships
Ended the year with 20,013 Dealers

Loan Portfolio
Ended the year with 299,647 Units

Accounts
Receivables
\$3 Billion

153%

Job Creation
Ended the year with
698 employees
124/22%

## **Bigger and Longer Subprime Loans**



"The average auto loan today is getting longer (about 5 years). Twenty + percent of all auto loans are subprime. Plus, the average dollar amount of these subprime loans – more than \$16,000"

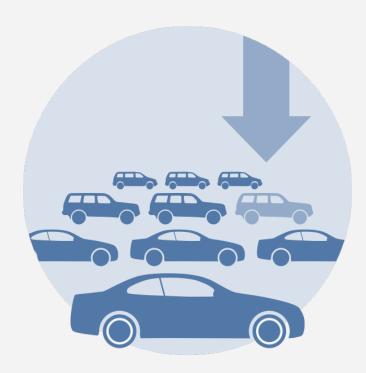
Source: Stansberry & Associates Investment Research

## Subprime Customers climbing back!

"Finally, the percentage of subprime borrowers (23%) is growing steadily but still remains below pre-recession levels."

Source: Stansberry & Associates Investment Research

### **Used Vehicle Outlook - 2015**



Sources: Cox Automotive Consulting, Auto Remarketing, Dealer.com

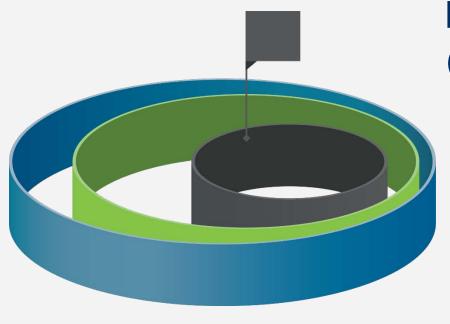
## A surplus of inventory available

- Lease term-ends should be high in 2015
  - More supply entering the market with
     2.5 million units set to return

#### Prices should remain in check

Higher supplies in spring

#### **Successful Dealer Attributes**



## Be Ready to Capitalize (Poise yourself within your comfort zone)

- Have enough dry powder, i.e., cash, floor plan, lenders, etc. to leverage market condition (local/national)
- Investigate technologies such as mobile and DMS to find more efficiencies in acquiring/managing inventory
- Align with stable, innovative vendors along the entire remarketing cycle

### **Successful Dealer Attributes**



## Know your customer

Who is your typical buyer?

## Match the right customers with vehicles they can afford

 The definition of good underwriting is properly "matching the customer with the vehicle they can afford and not necessarily the one the customer picks out"

#### **Successful Dealer Attributes**

#### PRICING MATTERS

#### MANAGE TURN TIME

#### Fresh Cars Sell Quicker

 Selling more cars in less time advances the broader "turn and earn" goal

Price-to-market metrics can help guide pricing decisions

## 45 days

#### **Vehicles lose front-end profit**

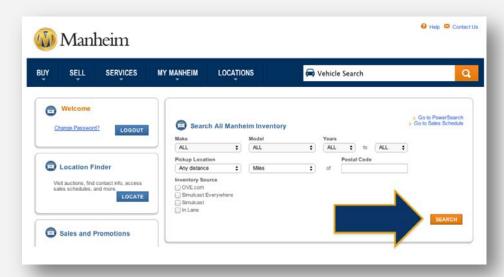
- High cost to acquire units
- Price competition
- Carrying costs
- Depreciation

Source: vAuto



## **Tip:** Create A Broader Acquisition Strategy





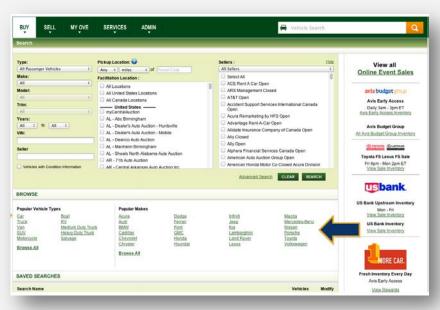
Source: Manheim

#### Utilize the auctions' search functions

- "Kicking tires" less necessary due to technology
- Ability to "attend" auctions in multiple locations
  - View real-time values on all units
- Find the vehicles selling in your market
  - Research by make, model, year or pickup location
- Search on the go with mobile technology

## **Tip:** Recognize Multiple Avenues For Buying Inventory

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Source: Manheim

- Online buying growing leaps and bounds
  - Freshest inventory and best prices online
- Many sources exist to help you find the right inventory
  - Examples Ove.com, Simulcast
- Bring the inventory to your desktop or mobile device
  - "Buy smarter, not harder"
- Connect your treasury to your buying platforms

# Save Time – Connect Tip: Acquisition And Inventory Stocking

## Invest in a software solution for inventory management

- Efficiently run operations
- Monitor market inventory trends
  - Purchase inventory selling in your market
- Track sales to find tendencies
  - Discover where to back off and where to be aggressive
- Use metrics to monitor portfolio performance and to adjust underwriting
  - Price vehicle to maximize search hits

## **Summary**

