# "Navigating the Road to BHPH Success" Six Step Approach!

Presented by:

Kenneth Shilson, President Subprime Analytics NABD May 25, 2016



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## "NAVIGATING THE ROAD TO BUY HERE, PAY HERE SUCCESS"







### **Credit score ranges**

Category	Score Range
Super prime	781 <b>–</b> 850
Prime	661 <b>–</b> 780
Nonprime	601 <b>–</b> 660
Subprime	501 <b>–</b> 600
Deep subprime	300 <b>–</b> 500

Source: Experian Automotive

## Step 1 BHPH Must Regain Lost Market Share

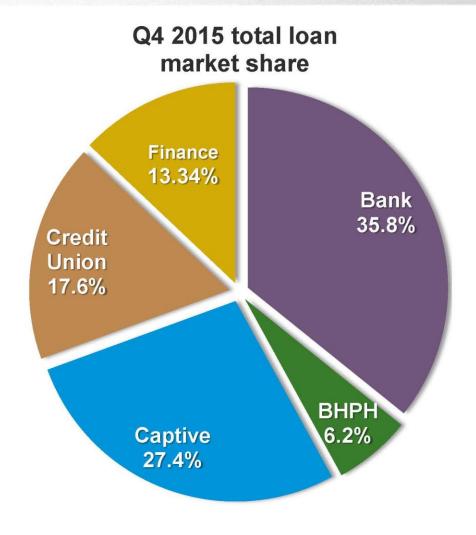




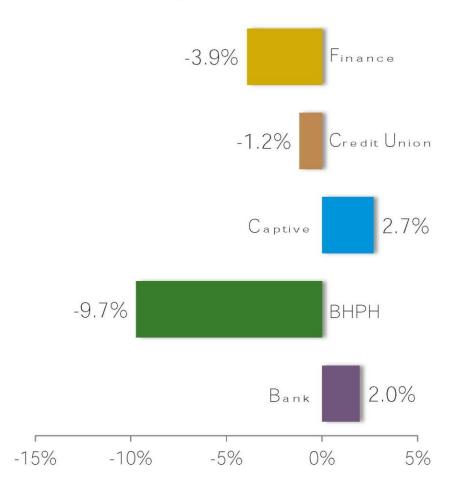
Source: Experian Automotive and Subprime Analytics



### **Automotive finance by lender type**

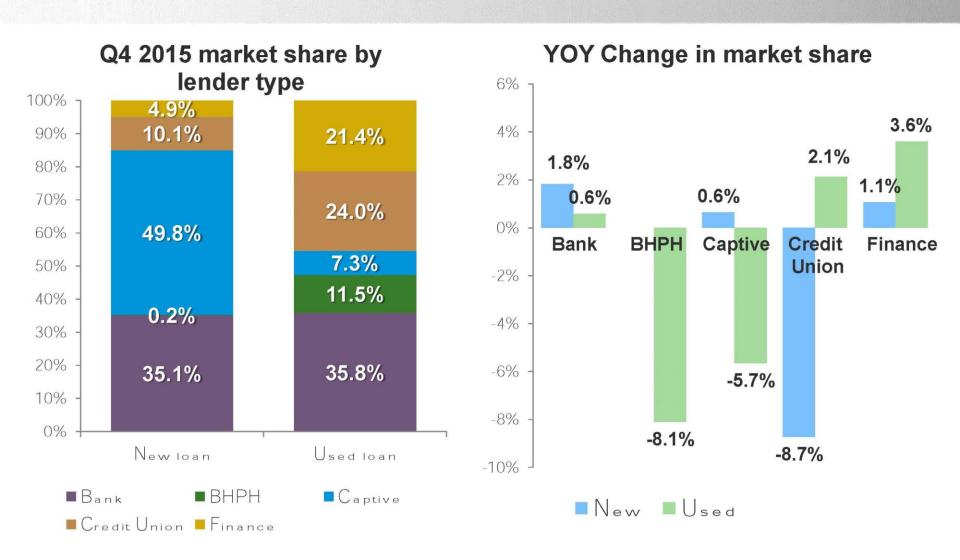


#### YOY change in market share



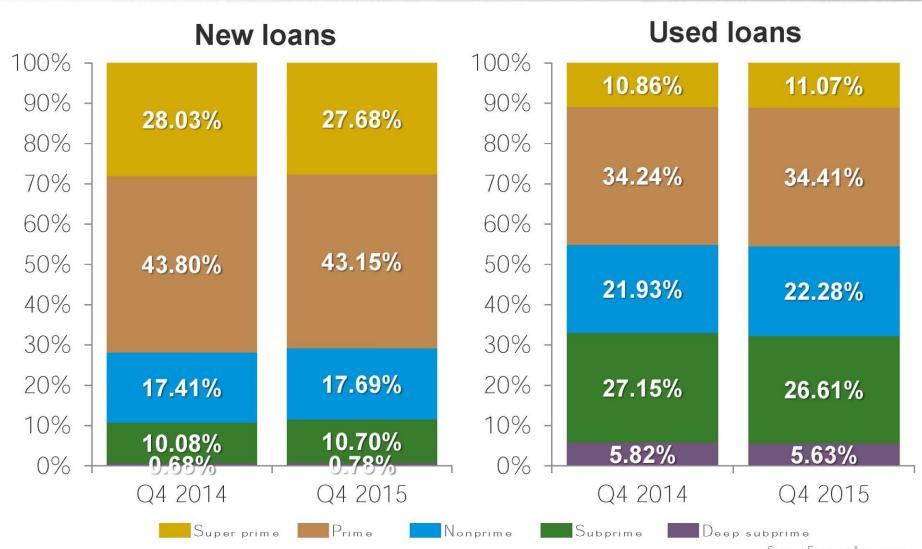


### **Automotive finance by lender type**



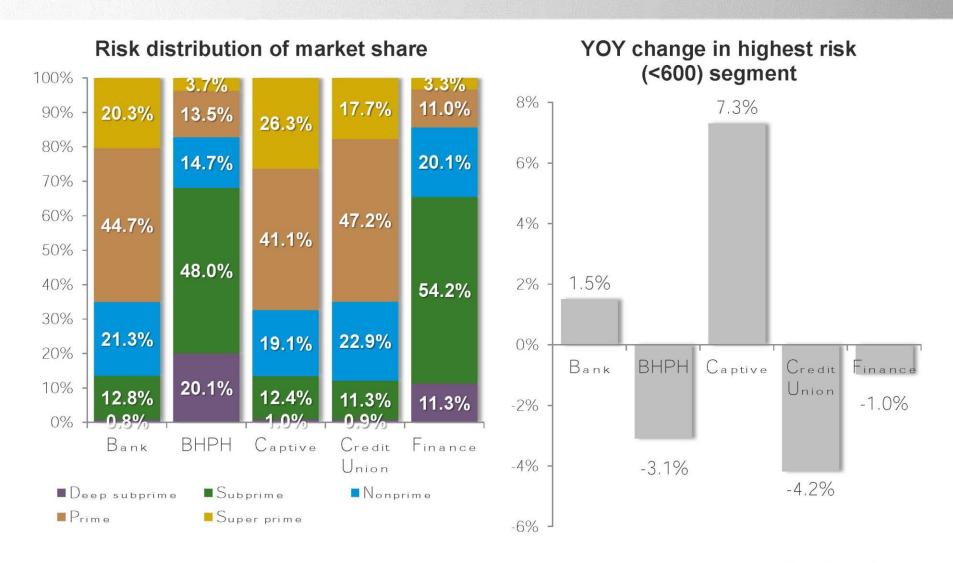


#### **Automotive loans by risk segment**





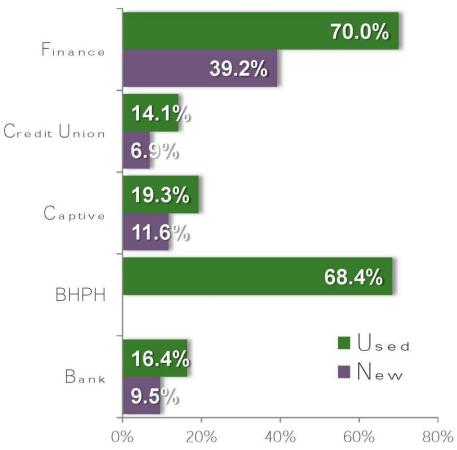
### Risk distribution by lender type





### Risk distribution by lender type





### YOY change (bps) in highest risk segments

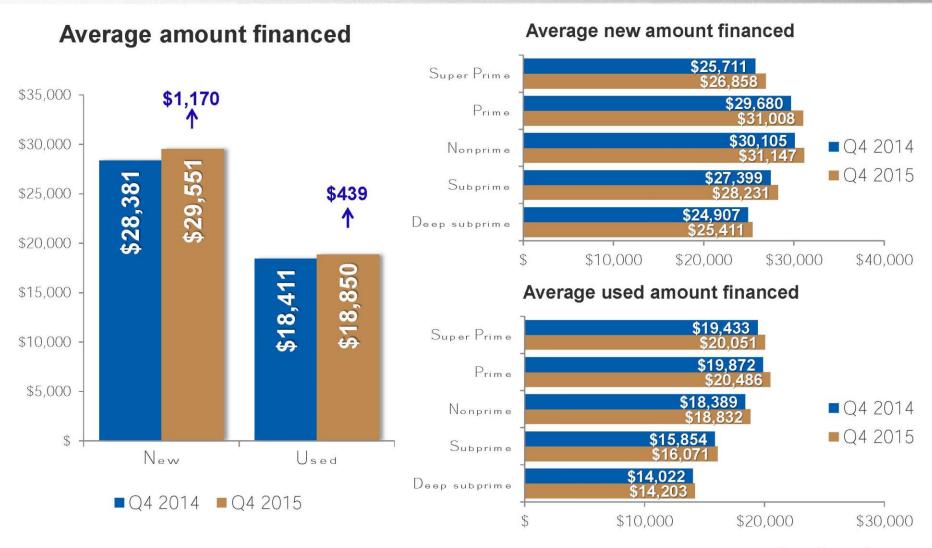


# Step 2 Your Business Model Dictates Your Success!

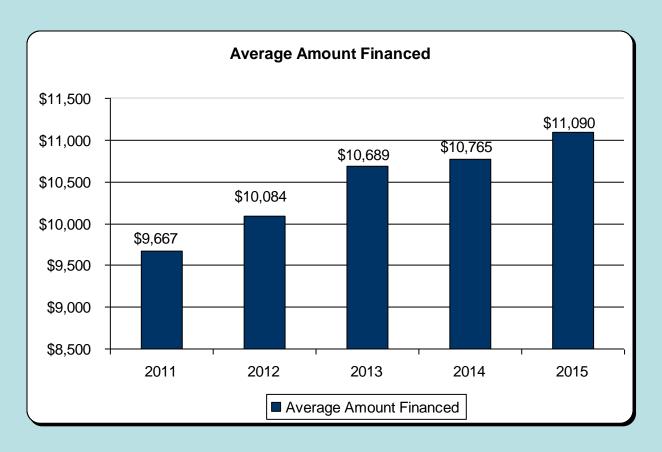




## Average financing by risk segment on new and used vehicle loans



### Average Amount Financed



Source: Subprime Analytics - Booth #115

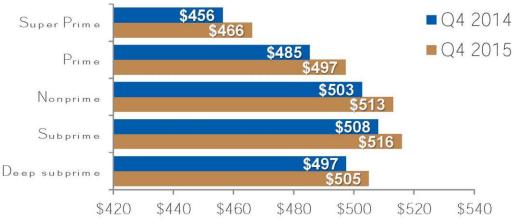


## Average payments by risk segment on new and used vehicle loans

#### Average monthly payment



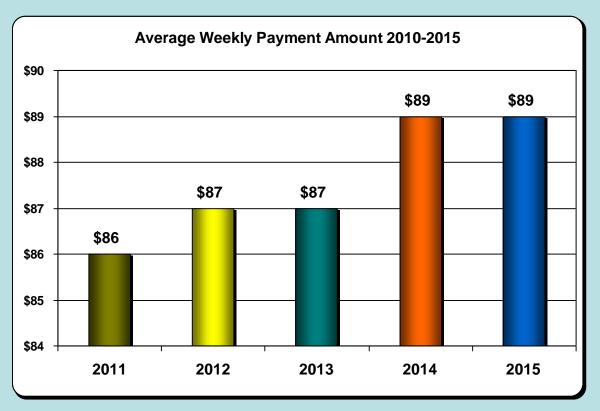
#### Average new monthly payment



#### Average used monthly payment



## Average Payment Amount

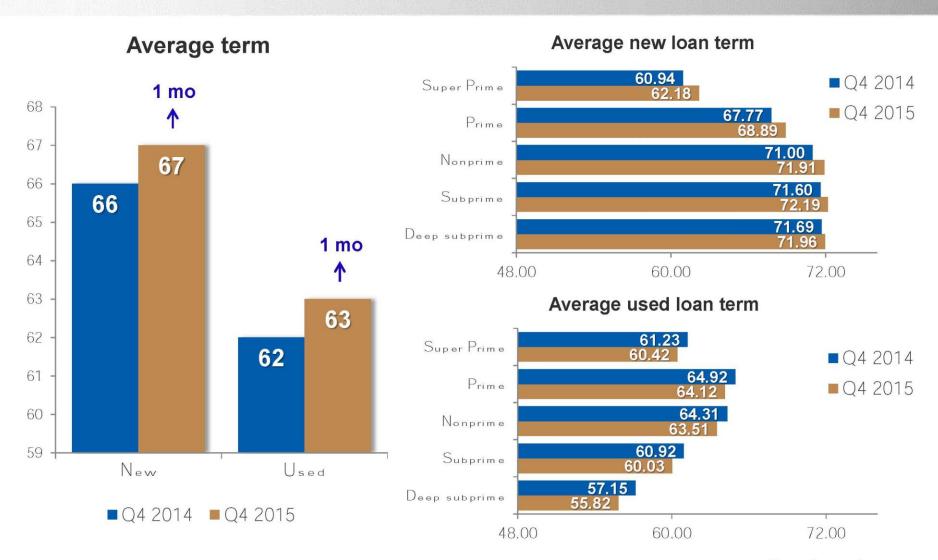


\$89 Per Week = \$386 Per Month

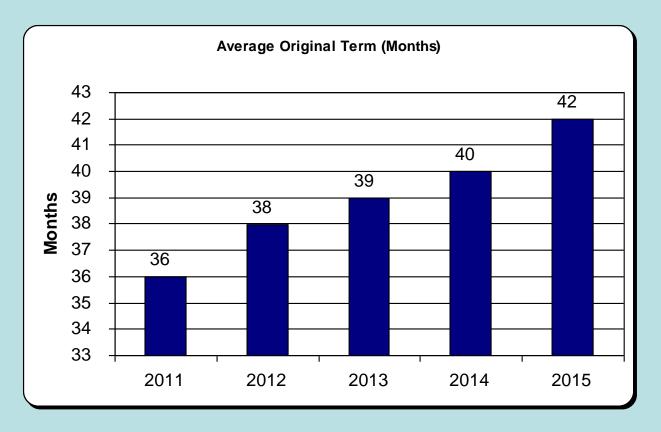
Source: NCM, Subprime Analytics



## Average term by risk segment on new and used vehicle loans



## Average Original Term (Months)



**Effective Duration is 2-6 Months Longer!** 

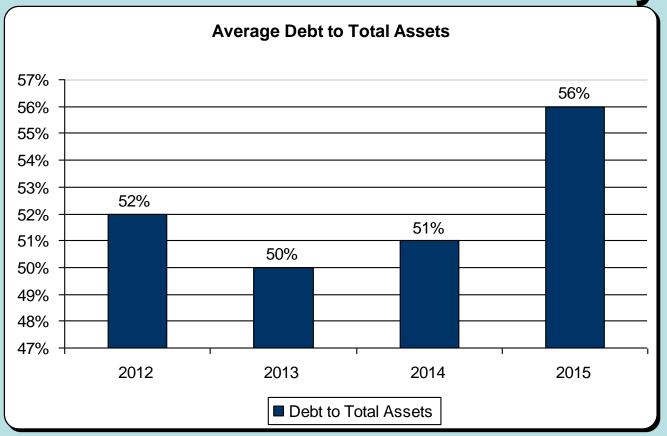
Source: Subprime Analytics – Booth #115

## Opportunity Knocks From Auto Bond Defaults!

"More than 8.4% of (auto bond) borrowers with weak credit scores who took out loans in the first quarter of 2014 had missed payments by November, according to Moody's analysis of Equifax credit-reporting data. That was the highest level since 2008."

David Stockman Contra Corner January 11, 2015

Step 3
Successful BHPH Operators Must
Maintain Financial Flexibility!



**Source: SGC Accounting** 

Reduce Leverage – Don't Increase It!

## How Some BHPH Operators Are Competing Successfully!

						Percent
Portfolio	Annual	Life of	Interest	Net Loss		Portfolio
Number	ROI (A)	Loan ROI	Method	Rates (B)	State	Liquidated
1	49.1%	114.8%	Simple	19.83%	WI	67.2%
2	46.9%	123.7%	Simple	27.16%	IL	56.3%
3	45.9%	113.3%	Simple	34.83%	OH	57.3%
4	45.2%	124.8%	Simple	9.58%	TN	60.7%
5	38.7%	115.9%	Simple	33.45%	TX	62.6%
6	38.6%	124.7%	Simple	25.03%	PA	64.3%
Median	45.6%	119.8%	_	26.1%		61.6%
Average	44.1%	119.5%	_	25.0%		61.4%

Source: Subprime Analytics – Booth #115

<sup>(</sup>A) ROI calculated before operating costs, debt expense & collection costs.

<sup>(</sup>B) Loss/Liquidation Rate net of Recoveries.

## Business Models Which Generated The Highest ROIs!

Portfolio Number	Annual ROI (A)	Average ACV	Average Down Payment	Average Term (Months)	Average Amount Financed	APR	Average Weekly Payment
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1	49.1%	\$4,523	\$708	32.8	\$8,927	24.9%	\$88
2	46.9%	\$3,844	\$981	31.4	\$8,603	28.0%	\$87
3	45.9%	\$4,371	\$1,667	29.6	\$9,637	25.0%	\$110
4	45.2%	\$5,460	\$1,167	33.1	\$9,382	21.4%	\$91
5	38.7%	\$5,041	\$724	35.9	\$11,935	19.0%	\$94
6	38.6%	\$4,887	\$737	36.7	\$10,323	20.8%	\$89
Median	45.6%	\$4,705	\$859	33.0	\$9,510	23.2%	\$90
Average	44.1%	\$4,688	\$997	33.2	\$9,801	23.2%	\$93

<sup>(</sup>A) Cash ROI calculated before operating costs, debt expense & collection costs.

Source: Subprime Analytics – Booth #115

"BHPH must get compliant now!"





## What Can You Do To Protect Your Operation?

- 1. Appoint a Chief Compliance Officer.
- 2. Implement a complaint resolution protocol.
- 3. Review and document your underwriting and collection procedures.
- 4. Learn from your competitors mistakes.
- 5. Implement the take aways from NABD 2016 on compliance best practices.

Step 5

## Develop Efficient Systems And Implement Technology

Visit our exhibit hall to see the latest products and services.

The technology has never been better!

Step 6

### "Keeping Them Sold" Is About Customer Relationships Not Transactions!



## Now Here Is Brent Carmichael, Executive Moderator For NCM

### **Q & A Will Follow Brent's Presentation!**

Ken Shilson, CPA

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**Booth #115** 





#### NABD 2016

# INDUSTRY TRENDS & BENCHMARKS

Presented May 25, 2016 by Brent Carmichael



### **INDUSTRY TRENDS & BENCHMARKS**

- + NCM Buy Here Pay Here (BHPH) 20 Group Data
  - Monthly data reporting
  - \$850 million+ in outstanding receivables
  - More than 65,000 units sold



### WHAT TO DO ABOUT SUBPRIME

- + Take it on
- + Get into it
- + Dip down
- + Ride it out





### **TAKE IT ON**

- + Pros
  - Sell more vehicles
  - Inventory availability
  - Cash flow
  - Step up for repeats



### **TAKE IT ON**

#### + Cons:

- Lining up financing
- Inventory cost
- Sales process
- Shrinking customer base





### **GET INTO IT**

- + Pros:
  - Keep all the money
  - No hoops
  - Inventory availability
  - Keep the repeats



### **GET INTO IT**

- + Cons:
  - Cash flow
  - Inventory cost
  - Competition
  - Risk





### **DIP DOWN**

- + Pros:
  - Sell more vehicles
  - Grow customer base
  - Inventory availability



### **DIP DOWN**

- + Cons:
  - Increased delinquencies
  - Increased losses
  - Reconditioning
  - Morale





### RIDE IT OUT

- + Pros:
  - No effort
  - Cash flow
  - House clean



### RIDE IT OUT

- + Cons:
  - Shrinking customer base
  - Cash flow
  - Downsizing





### **ABOUT NCM ASSOCIATES**

Pioneered the automotive 20 Group in 1947.

- + 20 Groups
- + Education
- + Benchmark® tools

- + Business intelligence
- + Consulting
- + Travel support



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